August 31, 2020

TO: Senior Leadership Group  
FROM: Michael J. Schoenfeld, Vice President, Public Affairs and Government Relations  
RE: Campus political activity and engagement with government officials

As we enter the home stretch of the 2020 election season, I want to provide updated guidance on political activity on campus and engagement with policy makers. As a non-profit, tax-exempt entity, Duke must abide by federal and state laws prohibiting the use of its facilities, funds, services, personnel or other resources to support or oppose individuals or organizations campaigning for public office.

This memo provides general guidance for members of the Duke community (students, faculty and staff). It is based on direction from the Office of University Counsel as well as best practices for colleges and universities developed by the American Council on Education and other organizations and is administered by the Duke University Office of Public Affairs and Government Relations. I encourage you to share it with your departments and units, and it will also be available on the Duke University Office of Government Relations, Duke Health Government Relations and Duke State Relations websites for future reference.

Please note that the Duke policies and guidelines referenced below apply specifically to Duke faculty, staff and contractors. Students and student groups are also strongly urged to consult with the Duke University Office of Government Relations, Duke Health Office of Government Relations or with Duke State Relations when planning major events involving government officials or political candidates, particularly when those events take place on campus and in Duke facilities.

This memo does not address every possible situation or constitute legal advice. Rather, it summarizes certain longstanding University guidance, policies and practices, as well as federal and state law regarding – among other things – permissible political activity on campus, visits to campus by congressional and federal executive branch officials and state officials, and lobbying. I invite you to contact my office with questions about any specific situations, and we welcome the opportunity to meet with your units should there be broader interest in the guidance.

Voting. Members of the Duke community are encouraged to vote in the upcoming elections and can find information on how to register to vote in Durham here. For individuals eligible to vote in Durham County, early voting and same day registration will be available on campus from October 15 to 31 at the Karsh Alumni Center at 2080 Duke University Road. Check here for more information location and times. POLIS: The Center for Political Leadership, Innovation, and Service at the Sanford School of Public Policy (POLIS) is an additional resource for students.
and members of the Duke community interested in voter registration efforts and non-partisan political engagement.

All employees who are eligible to vote in Durham County are urged to use the on-campus early voting site. Supervisors are encouraged to be flexible with scheduling to enable staff members who are unable to vote outside normal work hours to do so before, during or after their assigned shifts.

This election all registered voters in North Carolina may request an absentee ballot without requiring a special circumstance or reason. You can find out more information and an application from the State Board of Elections by clicking here.

**Employees Speaking Out on Political Issues.** A Duke faculty member or employee who is identified (by themselves or with others) using their Duke title or affiliation when speaking or writing at campaign events or in campaign-related publications, advertisements, fundraising requests, websites, blogs, email and/or social media posts must clearly indicate that their comments are purely personal, neither part of their Duke responsibilities nor made on Duke’s behalf, and do not represent the views of the University. A disclaimer noting “titles and affiliations are provided for identification purposes only and that any views expressed by the individual are his/hers alone and do not reflect the views of Duke University or any of its constituent institutions” should be added to the material.

**In addition, faculty and staff should only use personal e-mail, social media or other online accounts (and not duke.edu accounts or other Duke electronic resources) for the distribution of campaign messages, petitions, and similar material. Duke Zoom and other university accounts should not be used for convening or attending political meetings, events or fundraisers.**

**Employee Involvement in Political Campaigns.** Federal law prohibits Duke University from raising funds for a political candidate or political party. This prohibition includes using Duke funds, facilities, personnel, email addresses and systems, social media, or any other resources for partisan political activities. In addition, employees may not use the University seal, letterhead, symbols, logos or other identifiable marks of institutional affiliation (including images of Duke buildings) to endorse or promote political parties, campaigns or candidates. Duke funds cannot be used to reimburse individuals for political donations, and no employee can implicitly or explicitly require any Duke employee to make a political contribution. Care should be taken to avoid references of web pages, social media, etc. to only one candidate’s information on a Duke website or other electronic media, as it may be interpreted as favoring a particular candidate. Faculty and staff who advise campaigns or candidates on policy or strategic issues may do so only on their own time, must be explicit in communications that they do not represent the University in this regard and should at all times use only their personal email address, social media or other resources.

**Invitations from Faculty Members or Academic Units.** Faculty members may invite political candidates or their representatives to participate in educational activities provided the appearance furthers the educational or academic mission of Duke in accordance with the policy regarding the use of University facilities/resources found in Appendix S of the Faculty Handbook here. Fundraising on campus, or virtually using Duke resources, is not permitted.
Faculty members need to take special care to follow these guidelines for candidate appearances and to avoid the appearance of institutional endorsement or support.

**Use of Duke Facilities by Outside Groups.** The Duke campus is currently closed to visitors and no events are permitted. Should the campus reopen to visitors, note that Duke’s facilities are normally not made available to outside groups. When outside use is permitted, the facility must be reserved on a contract basis and a fee will be charged. For more information, see the guidance and the policy on use of University facilities found in Appendix S of the Faculty Handbook [here](#) and/or call either the Office of Government Relations or Duke State Relations, as appropriate.

**Events Open to the Public.** The Duke campus is currently closed to visitors and no events are permitted. Candidates will only be permitted to visit the specified areas around the early voting station. Fundraising is not permitted.

**Press Conferences.** Press conferences or similar on-campus/virtual events for a political candidate are generally prohibited. Questions about specific events and requests should be directed to the Office of the Vice President for Public Affairs and Government Relations, 919.681.3788.

**Policy on Pickets, Protests and Demonstrations.** Please keep in mind Duke’s policy on pickets, protests and demonstrations, found in Appendix V of the Faculty Handbook [here](#).

**Visits to Campus by Elected and Appointed Officials.** Members of Congress, executive branch officials, state government leaders and staff frequently visit Duke’s campus as part of their official duties, to learn about Duke programs and issues, attend public events, and to speak to classes and student groups. The University supports and encourages such visits as an important way to provide policy makers with a greater understanding of issues that impact our students, faculty and staff, and as an opportunity for our faculty and researchers to serve as a general resource to government officials on a variety of pressing national and international matters. Duke must follow the rules that govern gifts to and visits from any government officials. The rules are complex, cover even the smallest items (including food and drink) and can sometimes seem illogical; they must be followed, however, and violations can result in civil and criminal penalties for individuals and the institution. I strongly urge you to review the basic guidelines below and to alert my office of your intentions before issuing invitations to officials who may be covered by these laws. Also, note that as a general rule Duke is not permitted to pay honoraria (cash or in-kind contribution) to federal, state and local government officials for speeches, guest lectures or when serving on a panel at a conference. We are fully prepared to offer you advice and guidance on how to operate within these guidelines.

**Members of Congress and Staff.** The expenses of members of Congress and their staff traveling to Duke are generally covered by the government. If a Duke department wishes to pay for such travel or is asked to do so by the official or their staff, the action must be approved in advance by the appropriate congressional ethics committee, and the Office of Government Relations must have a written copy of the authorization.

Generally, members of Congress and their staff should not accept any gifts from Duke or its employees, although there are a few exceptions, such as for items of nominal value (t-shirt, pens, or baseball caps), light food and refreshments, attendance at widely attended events
including meals, honorary degrees and awards, books, invitations to charitable events, and gifts based on personal friendship. Members of Congress and staff cannot receive free or discounted tickets to any Duke athletic event; they must purchase tickets at face value.

**Executive Branch Employees.** Similar to congressional officials, executive branch employees (members of the cabinet and employees of government agencies) are subject to many restrictions on gifts and travel. These officials generally cannot accept any gifts, though there are certain often-used exceptions for attendance fees, food and refreshments served at a “widely attended” event, and for subsistence and related expenses for training, meetings, conferences and speaking engagements that relate to the employee’s official duties. In some instances, travel expenses can be covered by Duke, but in most cases, the executive branch employee’s expenses must be covered directly by the government.

In order for any of the above items to be provided or paid for by Duke, the government employee must receive approval from the appropriate agency official (typically an ethics officer). A copy of that approval should be obtained by Duke and submitted to the Office of Government Relations before any items are provided or reimbursements or payments are made.

**Honoring or Recognizing a Member of Congress, Executive Branch Official or Staff.** If a member of Congress or executive branch official is honored or recognized at an event sponsored by Duke, then Duke must report the entire cost of the event as a lobbying expense. Broadly defined, if the official is given an honorary degree, award or a plaque, you must document the costs related to the event (chair rental, audio visual, food, security, etc.) and provide a report to the Office of Government Relations in order for Duke to comply with the Lobbying Disclosure Act (LDA). I also ask that you let the Office of Government Relations know in advance of any invitation to an official to accept an award or honor, as prior government approval may be required in some cases.

**State Officials.** Like many other states, North Carolina has a series of ethics and lobbying laws that significantly increase the state’s regulation of various interactions between Duke personnel and “covered” state officials, including candidates for public office, legislators and judicial officers. Information regarding these interactions can be found here. The resources provide general information about many important aspects of these laws, such as “gift” provisions, as well as general guidance regarding common Duke interactions with state officials that may be subject to state ethics and lobbying laws. Please notify Duke State Relations if you plan to invite state government officials to speak on campus or to attend events.

**Lobbying.** Duke personnel engaged in a broad range of government interactions involving Duke, on Duke’s behalf, or using Duke resources, may be subject to heavy and complex state and federal regulations, including certain prohibitions and/or registration and expense reporting requirements. Thus, Duke community members who are considering any government interaction or advocacy involving Duke, on Duke’s behalf, or using Duke resources, should consult Duke’s lobbying policy here, as well as with the Duke government relations professionals referenced in the policy.